



"Big data is like teenage sex; everyone talks about it,

nobody really knows how to do it,

everyone thinks everyone else is doing it,

so everyone claims they are doing it".

Dan Ariely, Duke University



Major Trends Impacting Collections Companies

1. Shift away from live agents.



Reduction in traditional on-phone support in favor of digital channels.



Increase in availability and sophistication of automated solution substituting the need for live agents.



Personal relationship & interaction

For remaining agents, continuous departure from cost focus to customer experience shifting more employees to in-house (vs. out-sourcing).

2. Increasing client needs requiring investment.



Clients demand of multichannel support require investment in additional infrastructure and talent.



Increased demand for advanced IT, advanced analytics and machine learning-based tools.



Investment

Increased tech based focus require experienced, highly sought-after talent.



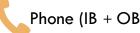
Omnichannel Strategy























| Mail Website | Website SMS Phone (IB + OB) Email Chat App (chat/URA/Virtual assistant) Branch/Store/Fair | | | | |
|-----------------------------|---|---------|-------------|-----------|---------|
| | Remember | Reflect | Take action | Negotiate | Fulfill |
| The Cognizant Delinquent | | | | | |
| The Resigned to Delinquency | | | | | |
| The Pros | | | | | |
| The Amateurs | | | | | |





























INNOVATION



EXCELLENCE



TEAMWORK



COMMITMENT

